



Republika e Kosovës

Republika Kosova - Republic of Kosovo

Qeveria - Vlada - Government

Ministria e Industrisë, Ndërmarrësisë dhe Tregtisë

*Ministarstvo Industrije, Preduzetništva i Trgovine - Ministry of Industry, Entrepreneurship
and Trade*

**DRAFT ACTION PLAN OF THE STRATEGY FOR
INDUSTRIAL DEVELOPMENT AND BUSINESS
SUPPORT 2030**

In parallel with drafting the SIDBS, the following action plan was also developed. The action plan specifies the activities for the first three years of strategy implementation, which are expected to contribute to achieving the identified objectives. For each proposed activity, the action plan presents the end date of implementation, annual budget, source of finance, implementing institution, output indicators, and linkages with other documents (where necessary).

At the beginning of the work for the action plan, the SIDBS team held several thematic meetings with relevant business representatives and other stakeholders, as well as workshop sessions with the working group, to identify the underlying constraints related to each objective of the strategy and propose tentative solutions. Based on the results of these sessions, the SIDBS team developed a preliminary list of activities to mitigate the underlying challenges and contribute to objectives. This initial list was further consolidated, drawing on relevant recommendations from various reports, studies, analytical documents, and the tacit knowledge of the involved team members. While defining the activities, the SIDBS team analysed each one in detail to prove the suitability and feasibility of the strategy. After the list of activities was consolidated, a round of meetings with various institutions took place to ensure no overlapping with other strategies and to confirm that every institution would take responsibility for the assigned activities. Meetings were also held with various donor projects to secure commitment for additional financing necessary for the implementation of certain strategy activities. Adjustments were made based on the additional input from the meetings with institutions and donor projects. The SIDBS team ultimately proposed the cost, timeline, and outputs for the included activities.

The action plan contains 75 activities involving four types of interventions: regulatory interventions, government incentives, informational interventions, and those involving public ownership. Notwithstanding the importance of other activities, some key ones have been singled out for having a higher impact on the vision of developing a globally integrated industry capable of producing high-value-added products and offering decent employment. These priority activities include supporting the establishment of modern industrial parks with environmentally friendly features to attract investment and facilitate the development of linkages; establishing a national product certification facility to improve access and expansion to international markets, including support for conformity assessment bodies; scaling up the export window of the Kosovo Credit Guarantee Fund (KCGF) to improve access to finance for export-oriented manufacturers; upgrading the import tariff regime for selected manufacturing goods to reduce high dependence on foreign suppliers and inputs; implementing a manufacturing workforce development program that combines wage subsidies and on-the-job internships to address high level of unemployment among vulnerable groups; creating a skills credit scheme to upgrade the workforce skills so that they can engage more and better in manufacturing; supporting increased investment in green technologies by combining loans and grants to facilitate efficiency and digitization; improving government procurement legislation to incentivize domestically manufactured and green products; and offering tax incentives for investment in product innovation to encourage more innovation toward higher value-added products.

The following table puts together the two levels of objectives, the respective indicators, and all the activities foreseen to be implemented in the first three years of the strategy.

No.	Strategic and specific objectives, indicators and, actions	Baseline	Target [2026]	Target [2030]	Outcome				
1.	Strategic objective: Expansion of industrial production								
1	Manufacturing value added (MVA) per capita (EUR)	541.5 (2020)	702.1	809.2	Improved MVA per capita				
2	Share of MVA in GDP	13.6% (2020)	15.3%	16.5%	Higher share of MVA in GDP				
1.1	Specific objective: Ease access to finance for domestic producers								
1	Domestic credit to private sector by banks (% of GDP)	47.8% (2020)	52%	60%	Higher percentage of private sector credits by banks to GDP				
2	Share of manufacturing in total commercial loans	17.3% (2021)	23.4%	28.2%	Higher share of manufacturing loans in total commercial loans				
No.	Action	Deadline	Budget			Source of funding	Leading and supporting institution	Output	References in documents
			2023	2024	2025				
1.1.1	Drafting a feasibility study for the establishment of the Development Bank of Kosovo	Q3 2024	-	100,000	-	Kosovo Budget	MIET and ME	Feasibility study finalized	Government Program 2021-2025
1.1.2	Completing the regulatory framework for the corporate bond market and other similar financing instruments	Q4 2024	-	-	-	-	MFLT and CBK	Law on alternative financing services completed and approved	
1.1.3	Establishing an Access-To-Finance Advisory Office	Q4 2024	-	35,200	28,800	Kosovo Budget	MIET (KIESA)	Access-To-Finance Advisory Office	

								established and functional	
	Overall budget for the Specific Objective I.1:		€0.00 mil.	€0.04 mil.	€0.03 mil.				
	<i>Of which capital:</i>		€0.00 mil.	€0.00 mil.	€0.03 mil.				
	<i>Of which current:</i>		€0.00 mil.	€0.04 mil.	€0.03 mil.				
1.2	Specific objective: Increase investment in manufacturing								
1	Share of manufacturing FDI in total FDI (%)	-0.1% (2021)	10.2%		18.4%	Higher share of manufacturing FDI in total FDI			
2	Share of imported capital goods in MVA	41.7% (2020)	48.3%		52.7%	Higher share of imported capital goods in MVA			
No.	Action	Deadline	Budget			Source of funding	Leading and supporting institution	Output	References in documents
			2023	2024	2025				
1.2.1	Drafting the Law on the Sovereign Fund	Q4 2023	-	-	-	-	OPM	The Law on the Sovereign Fund completed and approved	Concept paper on the Sovereign Fund
1.2.2	Drafting the sub-legal acts deriving from the new Law on Industrial and Technological Parks	Q2 2024	-	-	-	-	MIET (Department of Industry and KIESA)	5 sub-legal acts finalized and approved	

1.2.3	Drafting a study that assesses the impact of the current industrial parks on job creation, export and economic development	Q4 2023	25,000			GIZ (EP)	MIET (KIESA, Department of Industry and GIZ (EP)	Study assessing the impact of current parks completed	
1.2.4	Completing three specialized industrial parks with environmentally friendly characteristics	Q4 2025	4.96 milion	2 milion	2 milion	Kosovo Budget	MIET (KIESA)	Infrastructure for three industrial parks (Rahovec, Mitrovica and Lipjan) completed	
1.2.5	Creating a green industrial park	Q4 2024 Q4 2025		5 milion	5 milion	Kosovo Budget	MIET (KIESA)	Green industrial park completed	
1.2.6	Preparing promotional videos for FDI success stories in Kosovo	Q4 2023 Q4 2024 Q4 2025	18,000	11,000	11,000	Kosovo Budget	MIET (KIESA)	Promotional videos, completed	
1.2.7	Drafting the law that defines the status of national champions	Q4 2024	-	-	-	-	MIET and ME	Law on national champions completed and approved	Concept paper on the sovereign fund
1.2.8	Providing corporate income tax holiday for strategic investments	Q3 2023	-	-	-	-	MFLT and OPM	Law on corporate income tax amended with	

								the tax holiday included	
1.2.9	Drafting the Investment Promotion Program (strategic document)	Q3 2024	25,000	25,000		Kosovo Budget	MIET (Department for strategic investments)	Investment Promotion Program finalized and approved	
	Overall budget for the Specific Objective 1.2:		€5.03 mil.	€7.04 mil.	€7.01 mil.				
	<i>Of which capital:</i>		€4.96 mil.	€7.00 mil.	€5.00 mil.				
	<i>Of which current:</i>		€0.07 mil.	€0.04 mil.	€2.01 mil.				
1.3	Specific objective: Accelerate of digital transformation in manufacturing								
1	Use of digitalization tools in general production/work processes in manufacturing (%)	19.3% (2019)		35%		45%	Greater use of digitization tools in general manufacturing/work processes in industry		
No.	Action	Deadline	Budget			Source of funding	Leading and supporting institution	Output	References in documents
			2023	2024	2025				
1.3.1	Organizing the digital exhibition for the manufacturing industry	Q3 2024 Q3 2025	-	40,000	40,000	Kosovo Budget	MIET (KIESA, Department of Innovation and Department of Industry)	One exhibition per year with at least 100 visiting companies	
1.3.2	Providing vouchers (with co-financing) for digital transformation and cyber security	Q3 2024	-	2 milion	2 milion	Kosovo Budget and EBRD	MIET and EBRD	150 beneficiaries of digitization voucher scheme	

		Q3 2025							
1.3.3	Providing public facilities for the opening of digital innovation centres in function of the industry	Q4 2024	-	-	-	-	MIET (KIESA and Department of Innovation)	Two digital innovation centres established	
1.3.4	Developing the program for digital volunteers in function of traditional manufacturing enterprises	Q1 2025	-	-	-	-	MIET (Department of Industry and Department of Innovation)	50 manufacturing enterprises benefiting from the program	
1.3.5	Creating data protection agreement templates based on applicable legislation to serve manufacturing companies and other businesses	Q4 2023	-	-	-	-	MIET (Department of Industry) and Information and Privacy Agency	Personal data agreement templates completed	
	Overall budget for the Specific Objective 1.3:		€0.00 mil.	€2.04 mil.	€20.4 mil.				
	<i>Of which capital:</i>		€0,00 mil.	€0,00 mil.	€0,00 mil.				
	<i>Of which current:</i>		€0.00 mil.	€2.04 mil.	€2.04 mil.				
1.4	Specific objective: Increase quality and internationally recognized certification of products								
1	Number of industrial products exported to the EU (at least 10,000 EUR yearly)	298 (2021)	630	895	More industrial products exported to the EU				

No.	Action	Deadline	Budget			Source of funding	Leading and supporting institution	Output	References in documents
			2023	2024	2025				
1.4.1	Creating the National Product Certification Instrument	Q3 2024 Q3 2025	-	990,000	990,000	Kosovo Budget	MIET (KIESA)	At least 30 beneficiary companies (30% of processing metal grants) per year	
1.4.2	Providing financial support to Conformity Assessment Bodies (CABs) to upgrade their equipment and build operational capacities	Q4 2024	-	600,000	600,000	Kosovo Budget	MIET (Department of Industry and KIESA)	6 testing laboratories supported per year 4 certification bodies supported and ready for international accreditation per year	
1.4.3	Drafting an Action Plan that sets out the steps to be taken by the Kosovo Accreditation Directorate (KAD) to meet the requirements for full membership in the European Accreditation Organization (EA)	Q4 2023	40,000	-	-	Donors (TBD)	MIET (Kosovo Accreditation Directorate)	Action plan completed	
1.4.4	Drafting the Law on the Supervision of the Conformity of Products on the Market	Q4 2023	-	-	-	-	MIET (Department of Industry)	The Law on the Supervision of the Conformity of Products on	

								the Market approved	
1.4.5	Drafting the sub-legal acts deriving from the Law on the Supervision of the Conformity of Products on the Market	Q4 2024	-	-	-	-	MIET (Department of Industry)	Sub-legal acts finalized and approved	
1.4.6	Drafting the sub-legal acts deriving from the Law on General Product Safety	Q4 2024	-	-	-	-	MIET (Department of Industry)	3 sub-legal acts finalized and approved	
1.4.7	Organizing workshops for the implementation of technical legislation of quality infrastructure and supporting standards	Q2 2023 Q2 2024 Q2 2025	6,000	6,000	6,000	Kosovo Budget and GIZ (EP)	MIET (Department of Industry), GIZ (EP) and sectoral associations	3 workshops organized with businesses every year	
1.4.8	Conducting information meetings with businesses for the establishment of certification bodies for certain groups of non-food products	Q2 2023 Q2 2024 Q2 2025	4,200	4,200	4,200	Kosovo Budget	MIET (Department of Industry)	100 meetings conducted with businesses	
1.4.9	Organizing awareness campaigns to promote the provisions of the Law on Consumer Protection regarding product warranty	Q4 2024 Q4 2025		15,000	15,000	Kosovo Budget	MIET (Department for Consumer Protection)	700,000 consumers informed about product warranty rights	

	Overall budget for the Specific Objective I.4:		€0.05 mil.	€1.60 mil.	€1.60 mil.				
	<i>Of which capital:</i>		€0.00 mil.	€0.01 mil.	€0.01 mil.				
	<i>Of which current:</i>		€0.05 mil.	€1.59 mil.	€1.59 mil.				
No.	Strategic and specific objectives, indicators and, actions	Baseline	Target [2026]		Target [2030]	Outcome			
2.	Strategic objective: Reduction of industrial trade deficit								
1	Trade deficit in the manufacturing industry (Mil. EUR)	- 2,327.6 (2020)	2,037.6		1,744.4	Lower trade deficit in the manufacturing industry			
2.1	Specific objective: Support enterprises to exploit their export potential								
1	The number of manufacturing enterprises that regularly export (at least 10,000 euros per year)	733 (2021)	1,239		2,478	Larger number of manufacturing enterprises exporting regularly			
No.	Action	Deadline	Budget			Source of funding	Leading and supporting institution	Output	References in documents
			2023	2024	2025				
2.1.1	Expanding the Export Window within the KCGF	Q4 2024	-	10 million	-	Kosovo Budget	Kosovo Credit Guarantee Fund (KCGF) and MFLT	400 beneficiary companies of financial products for export supported by the fund	

2.1.2	Establishing the Export Market Information Centre (EMIC)	Q3 2024	-	66,840	67,014	Kosovo Budget	MIET (KIESA)	Export Market Information Centre established and operational	
2.1.3	Organizing sales missions abroad for export-ready companies in specific sectors	Q4 2023 Q4 2024 Q4 2025	1 milion	1.5 milion	2 milion	Kosovo Budget	MIET (KIESA)	At least 500 manufacturing enterprises supported for participation in fairs At least 500 manufacturing enterprises supported for participation in business forums abroad	
2.1.4	Identifying potential business customers in foreign markets and organizing inward-buying visits	Q3 2024 Q3 2025	-	50,000	50,000	Kosovo Budget	MIET (KIESA)	5 visits within the country organized per year	
2.1.5	Organizing regional B2B meetings between local and regional input suppliers to create networking opportunities	Q3 2023 Q3 2024 Q3 2025	20,000	20,000	20,000	GIZ (EP) and Kosovo Budget	MIET (KIESA), GIZ (EP) and sectoral associations	3 B2B meetings held with at least 100 participating companies	

2.1.6	Conducting an analysis to assess the impact of export promotion activities	Q4 2023 Q4 2024 Q4 2025	30,000	30,000	30,000	Kosovo Budget	MIET (KIESA)	Analysis conducted annually	
2.1.7	Developing a mentorship program to connect members of the Kosovo diaspora with manufacturing experience to potential exporters	Q4 2024 Q4 2025	-	210,000	210,000	Kosovo Budget	MFAD	100 beneficiary manufacturing enterprises	
2.1.8	Completing the catalogue (registry) of Kosovo exporters	Q4 2024	-	50,000	-	Kosovo Budget	MIET (KIESA)	Catalogue updated annually	
2.1.9	Engaging diaspora members to help industry exports within the framework of the Citizen Diplomacy Fellowship Program	Q4 2024 Q4 2025	-	30,000	30,000	Kosovo Budget	MFAD and MIET (KIESA)	50 manufacturing companies assisted to export	
	Overall budget for the Specific Objective II.1:		€1.05 mil.	€11.96 mil.	€2.41 mil.				
	<i>Of which capital:</i>		€0.0 mil.	€0.00 mil.	€0.00 mil.				
	<i>Of which current:</i>		€1.05 mil.	€11.96 mil.	€2.41 mil.				

2.2 Specific objective: Diversification of export markets									
1	Geographic diversity of exports (number of countries accounting for 80% of manuf. exports)		10 (2021)		14		18		More partner countries accounting for 80% of exports in the industry
No.	Action	Deadline	Budget			Source of funding	Leading and supporting institution	Output	References in documents
			2023	2024	2025				
2.2.1	Preparing an analysis for the identification of the list of strategic manufacturing products for export	Q4 2023	30,000	-	-	-	MIET (Department of Trade and Department of Industry)	Analysis for strategic export products completed	
2.2.2	Negotiating three partial scope trade agreements	Q4 2025	-	-	-	-	MIET (Department of Trade)	3 trade agreements with partial scope concluded	
2.2.3	Supporting the creation of foreign brands to facilitate the penetration of manufacturing enterprises into new export markets, in cooperation with external business and diaspora partners	Q3 2024	-	300,000	-	Kosovo Budget	MIET (KIESA) and USAID (Compete TBD)	5 brands supported	
	Overall budget for the Specific Objective II.2:		€0.03 mil	€0.30 mil.	€0.00 mil.				
	<i>Of which capital:</i>		€0.00 mil.	€0.00 mil.	€0.00 mil.				

	<i>Of which current:</i>		€0.03 mil.	€0.30 mil.	€0.00 mil				
2.3	Specific objective: Replace imports of intermediate and final products by local production and promotion of local products								
1	Share of imports of substitute intermediate goods (according to BEC classification) in total imports	31.6% (2020)		27%		22%	Higher share of imports of substitute intermediate goods (according to BEC classification) in total imports		
2	Share of imports of substitute consumer goods (according to BEC classification) in total imports	23.2% (2020)		20%		16%	Higher share of imports of substitute consumer goods (according to BEC classification) in total imports		
3	Share of local goods in the manufacturing market	32.8% (2020)		40%		50%	Higher share of local goods in the manufacturing market		
No.	Action	Deadline	Budget			Source of funding	Leading and supporting institution	Output	References in documents
			2023	2024	2025				
2.3.1	Preparing an analysis to identify the final imported products with the potential to be substituted	Q2 2024	-	24,000	-	Kosovo Budget	MIET (Department of Trade)	Analysis finalized	
2.3.2	Upgrading the import tariff regime to provide protection for strategic products	Q4 2023	-	-	-	-	MIET (Department of Trade), MFLT and Kosovo Customs	Tariff regime for imports updated	
2.3.3	Including a transitory preferential margin in public procurement for domestically manufactured products (note: it does not apply	Q4 2024	-	-	-	-	MFLT and PPRC	Procurement law amended to include preference	

	to products originating from the EU, CEFTA, USA and EFTA)								
2.3.4	Providing grants to young people, through innovation centres, to develop creative promotional projects for the consumption of local products	Q1 2024	-	20,000	-	Kosovo Budget	MIET (KIESA) and associations	10 beneficiaries from the new age group	
2.3.5	Launching an information campaign to increase citizens' awareness to buy local products	Q2 2024 Q2 2025		100,000	100,000	Kosovo Budget	MIET (KIESA)	1 million citizens informed	
2.3.6	Drafting the Trade Policy (Trade Program)	Q4 2023	44,000	-	-	Donors	MIET (Department of Trade)	Trade Program completed	
	Overall budget for the Specific Objective II.3:		€0.04 mil.	€0.14 mil.	€0.10 mil.				
	<i>Of which capital:</i>		€0.00 mil.	€0.00 mil.	€0.00 mil.				
	<i>Of which current:</i>		€0.04 mil.	€0.14 mil.	€0.10 mil.				

No.	Strategic and specific objectives, indicators and, actions	Baseline	Target [2026]	Target [2030]	Outcome				
3.	Strategic objective: Generation of comprehensive and better employment								
1	Employment in manufacturing per capita	0.0234 (2020)	0.0369	0.0459	Higher manufacturing employment per capita				
2	Total manufacturing wages in MVA (%)	34.5% (2020)	51.5%	62.9%	Highest share of manufacturing wages in MVA (%)				
3.1	Specific objective: Enhance qualification and certification of technical workforce and company managers								
1	Number of accredited training institutions for manufacturing industries	11 (2021)	20	35	More accredited training institutions for manufacturing industries				
2	Number of occupational standards adopted in the manufacturing industry	24 (2021)	40	60	More occupational standards adopted in the manufacturing industry				
3	Percentage of workers receiving formal training in manufacturing (%)	26.4% (2019)	35%	42%	Higher percentage of workers receiving formal manufacturing training				
4	Number of ISO certificates issued in Kosovo	n/a	WB Average	WB Average	More ISO certificates issued				
No.	Action	Deadline	Budget			Source of funding	Leading and supporting institution	Output	References in documents
			2023	2024	2025				
3.1.1	Conducting a comprehensive research to identify skills that are missing in the industry's labour market and to understand	Q4 2023	50,000	-	-	USAID (PSWD) and GIZ	MIET (Department of Industry), USAID (PSWD) and GIZ	Research report completed	

	employers' challenges in finding qualified workers								
3.1.2	Providing financial assistance to manufacturing associations to manage sectoral work councils	Q4 2023 Q4 2024 Q4 2025	54,000	46,000	63,000	USAID (PSWD)	USAID and Sectoral associations	Sectoral work councils established and functional for the wood sector, agro-processing, and a third industrial sector to be determined	
3.1.3	Drafting the Law on Industrial Councils	Q3 2024	7,500	-	-	USAID (PSWD)	MFLT, MIET and USAID (PSWD)	Law on Industrial Councils completed and approved	
3.1.4	Creating a manufacturing employment program within the framework of the Active Labour Market Measures (measures: internship at the workplace and wage subsidy)	Q4 2023 Q4 2024 Q4 2025	3.5 million	3.5 million	3.5 million	Kosovo Budget	MPFT (Employment Agency)	At least 1,200 beneficiaries of the manufacturing employment program each year	
3.1.5	Creating a skills credit scheme for increasing skills in the labour market	Q4 2024 Q4 2025		250,000	400,000	Kosovo Budget	MFLT (Employment Agency) and AIS	1,300 candidates trained and certified	

3.1.6	Supporting the opening of non-public accredited training centres with programs to increase skills in industry	Q4 2024 Q5 2025		180,000	180,000	Kosovo Budget and WBF	MFLT and WBF	10 new training centres opened	
3.1.7	Supporting the designing of training programs for skills development in industry	Q4 2023 Q4 2024 Q4 2025	90,000	120,000	175,000	USAID (PSWD) and Kosovo Budget	MESTI (National Qualifications Authority) and USAID (PSWD)	20 new training programs created	
	Overall budget for the Specific Objective III.1:		€3.70 mil.	€4.10 mil.	€4.32 mil.				
	<i>Of which capital:</i>		€0.00 mil.	€0.00 mil.	€0.00 mil.				
	<i>Of which current:</i>		€3.70 mil.	€4.10 mil.	€4.32 mil.				
3.2	Specific objective: Promote decent job creation in industries								
1	Manufacturing employees declared in TAK/labour survey data from KAS	75.6% (avg. 2018-2020)		80%	87%			Lower informality in manufacturing employment	
2	In-work poverty in manufacturing	26.6% (2020)		15%	10%			Lower in-work poverty in manufacturing	
3	Number of work accidents in manufacturing	49 (2021)		0	0			No work accidents in manufacturing	
No.	Action	Deadline	Budget			Source of funding	Leading and supporting institution	Output	References in documents
			2023	2024	2025				

3.2.1	Conducting an analysis to assess the degree of informality in employment according to industry activities	Q4 2023	-	-	-	-	MIET (Department of Industry)	Analysis of informality in industry finalized	
3.2.2	Establishing a decent (living) wage threshold in manufacturing (a non-binding threshold above the minimum wage) and provide recognition for companies that pay wages above the threshold	Q4 2023 Q4 2024 Q4 2025	-	-	-	-	MIET (Department of Industry) and MFLT	Decent wage determined and recognition to companies offered	
	Overall budget for the Specific Objective III.2:		€0.00 mil.	€0.00 mil.	€0.00 mil.				
	<i>Of which capital:</i>		€0.00 mil.	€0.00 mil.	€0.00 mil.				
	<i>Of which current:</i>		€0.00 mil.	€0.00 mil.	€0.00 mil.				
3.3	Specific objective: Integrate women and youth in labour market and business								
1	Share of youth employed in manufacturing in total youth employment (%)	10.2% (2021)	13.7%	16.5%	Higher share of youth employed in manufacturing in total youth employment (%)				
2	Share of women in manufacturing employment (%)	15.9% (2021)	20.7%	23.9%	Higher share of women in manufacturing employment				
No.	Action	Deadline	Budget			Source of funding	Leading and supporting institution	Output	References in documents
			2023	2024	2025				
3.3.1	Organizing women in industry week	Q4 2023 Q4 2024	15,000	25,000	35,000	Kosovo Budget	MIET (KIESA)	150 women beneficiaries	

		Q4 2025							
3.3.2	Supporting high school career centres to establish collaborative links with industry associations	Q4 2023	-	-	-	-	Ministry of Education and MIET (Department of Industry), Associations	10 career centres supported for creating memorandums of cooperation with key associations	
3.3.3	Supporting on-the-job training for women and young people	Q3 2023 Q3 2024 Q3 2025	100,000	100,000	100,000	EBRD	EBRD and MIET (KIESA)	300 women trained 600 young people trained	
	Overall budget for the Specific Objective III.3:		€0.12 mil.	€0.13 mil.	€0.14 mil.				
	<i>Of which capital:</i>		€0.00 mil.	€0.00 mil.	€0.00 mil.				
	<i>Of which current:</i>		€0.12mil.	€0.13 mil.	€0.14 mil.				

No.	Strategic and specific objectives, indicators and, actions	Baseline	Target [2026]	Target [2030]	Outcome				
4.	Strategic objective: Facilitation of circular and green industry								
1	CO ₂ emissions per MVA unit (kg per PPP)	1.1682 (2019)	0.600	0.2749	Lower emissions per MVA unit				
4.1	Specific objective: Support enterprises to increase recycling and circularity in manufacturing								
1	Gross value added in sectors related to circular economy (% of total GDP)	0.8% (2020)	1%	1.3%	Improved gross value added as regards to GDP in sectors related to the circular economy				
2	Use of recycled material (%)	n/a	WB Average	WB Average	Higher use of recycled material				
No.	Action	Deadline	Budget			Source of funding	Leading and supporting institution	Output	References in documents
			2023	2024	2025				
4.1.1	Organizing workshops for manufacturing enterprises to introduce them to the fundamentals of circular economy business models	Q4 2023 Q2 2024 Q2 2025	7,000	10,000	15,000	Kosovo Budget and UNDP	MIET (Department of Industry) and UNDP	50 businesses informed about circular economy models	
4.1.2	Promoting industrial symbioses to facilitate the exchange of materials (by-products) or waste streams	Q3 2024		50,000		Kosovo Budget and UNDP	MIET (Department of Industry) and UNDP	-TBD	
4.1.3	Creating a window for circular economy innovation within the Innovation Fund	Q4 2024 Q4 2025		1.5 milion	1.5 milion	Kosovo Budget	MIET (Department of Innovation and KIESA)	40 beneficiary companies	

	Overall budget for the Specific Objective IV.1:		€0.01 mil.	€1.56 mil.	€1.52 mil.				
	<i>Of which capital:</i>		€0.00 mil.	€0.00 mil.	€0.00 mil.				
	<i>Of which current:</i>		€0.01 mil.	€1.56 mil.	€1.52 mil.				
4.2	Specific objective: Support production and consumption of green products								
1	Market share of environmentally friendly products	n/a	WB Average		WB Average	Higher market share of environmentally friendly products			
2	Percentage of citizens often buying environmentally friendly products	n/a	WB Average		WB Average	Higher percentage of citizens often buying environmentally friendly product			
No.	Action	Deadline	Budget			Source of funding	Leading and supporting institution	Output	References in documents
			2023	2024	2025				
4.2.1	Transposing the relevant provisions of the EU Regulation on Ecolabel into local legislation	Q4 2025	-	-	-	-	MPHJ, ME and MIET	EU Regulation on Ecolabel transposed into local legislation	
4.2.2	Incorporating the relevant provisions of the EU Ecodesign Directive into local legislation	Q4 2025	-	-	-		ME and MIET	EU Directive on Ecodesign transposed into local legislation	
4.2.3	Developing the system for the classification of sustainable (green) economic activities	Q4 2025	-	-	-	-	KAS and MESPI	Classification system for sustainable economic activity developed	

4.2.4	Incorporating green procurement criteria in the food, textile and furniture industries	Q4 2024	-	-	-	-	MFLT	Procurement law amended to include the green criteria in the mentioned sectors	
	Overall budget for the Specific Objective IV.2:		€0.00 mil.	€0.00 mil.	€0.00 mil.				
	<i>Of which capital:</i>		€0.00 mil.	€0.00 mil.	€0.00 mil.				
	<i>Of which current:</i>		€0.00 mil.	€0.00 mil.	€0.00 mil.				
4.3	Specific objective: Support technological upgrading with focus on increasing energy and material efficiency								
1	Energy intensity in manufacturing (Toe/mil. EUR)	339 (avg. 2018-2020)	250 (2026)			150 (2030)	Lower energy intensity in manufacturing		
No.	Action	Deadline	Budget			Source of funding	Leading and supporting institution	Output	References in documents
			2023	2024	2025				
4.3.1	Developing a program for investment in green technology in the manufacturing industry	Q4 2023	10 million			Kosovo Budget, EBRD, and donors	EBRD and partner financial institutions	80 beneficiary companies	
	Overall budget for the Specific Objective IV.3:		€10.00 mil.	€0.00 mil.	€0.00 mil.				
	<i>Of which capital:</i>		€0.00 mil.	€0.00 mil.	€0.00 mil.				

	<i>Of which current:</i>		€10.00 mil.	€0.00 mil.	€0.00 mil.			
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No.	Strategic and specific objectives, indicators and, actions	Baseline	Target [2026]	Target [2030]	Outcome				
5.	Strategic objective: Maximization of domestic value addition								
1	MVA/Production Output	n/a	n/a	n/a	Improved ratio of MVA in production outputs				
5.1	Specific objective: Increase share of domestic inputs in production								
1	Import value of intermediate products (BEC classification) as share of MVA	169.1% (2020)	133.1%	109.1%	The value of import of intermediate products is lower in relation to MVA				
No.	Action	Deadline	Budget			Source of funding	Leading and supporting institution	Output	References in documents
			2023	2024	2025				
5.1.1	Creating input-output tables to understand the structure of inputs used in industry	Q4 2024	-	-	-	-	KAS	Input-output tables created	
5.1.2	Transposing the relevant provisions of the EU directive on unfair trading practices in the supply chain in the food industry	Q4 2024	-	-	-	-	MIET (Department of Trade)	Law on Unfair Trade Practices in the Food Supply Chain completed	
5.1.3	Drafting a study regarding the use of natural resources in industry	Q4 2023	100,000	-	-	Kosovo Budget	MIET	The study on the use of natural resources in industry completed	

	Overall budget for the Specific Objective I.1:		€0.10 mil.	€0.00 mil.	€0.00 mil.				
	<i>Of which capital:</i>		€0.00 mil.	€0.00 mil.	€0.00 mil.				
	<i>Of which current:</i>		€0.10 mil.	€0.00 mil.	€0.00 mil.				
5.2	Specific objective: Improve product innovation towards higher value-added products								
1	Percentage of firms that introduced a new product/service	26.9% (2019)	32%		40%	Higher percentage of firms that introduced a new product/service			
No.	Action	Deadline	Budget			Source of funding	Leading and supporting institution	Output	References in documents
			2023	2024	2025				
5.2.1	Award for innovation in manufacturing products	Q4 2023 Q4 2024 Q4 2025	10,000	10,000	10,000	Kosovo Budget and sponsors	MIET (Department of Innovation)	5 awards per year for innovative products	
5.2.2	Corporate income tax reduction for large manufacturing companies that invest in selected innovative entities	Q4 2023	-	-	-	-	MIET (Department of Innovation) and MFLT	At least 50 investments in innovative entities	
5.2.3	Finalization of the industrial property program	Q2 2023	-	-	-	-	MIET (Industrial Property Agency)	Industrial property program completed and approved	

5.2.4	Support for higher education institutions to create executive innovation industry-related programs	Q4 2024		157,000		Kosovo Budget and USAID (TBD)	MEST and Higher Education Institutions	10 executive programs supported	
	Overall budget for the Specific Objective V.2:		€0.01 mil.	€0.17 mil.	€0.01 mil.				
	<i>Of which capital:</i>		€0.00 mil.	€0.00 mil.	€0.00 mil.				
	<i>Of which current:</i>		€0.01 mil.	€0.17 mil.	€0.01 mil.				
5.3	Specific objective: Strengthen linkages with domestic industry-related service providers								
1	Domestic services purchased by industries		n/a		WB Average	WB Average	More domestic services purchased by industries		
No.	Action	Deadline	Budget			Source of funding	Leading and supporting institution	Output	References in documents
			2023	2024	2025				
5.3.1	Developing a digital platform with detailed profiles of industry related service providers	Q4 2024	-	-	-	Kosovo Budget	MIET (Department of Trade) and AIS	Digital platform finalized	
5.3.2	Supporting the preventive measure for machine maintenance in manufacturing enterprises	Q4 2024		210,000		Kosovo Budget and companies	MIET (KIESA)	100 enterprises supported	
5.3.3	Creating a common fund for spare parts for machine maintenance	Q4 2025			250,000	Kosovo Budget	MIET (KIESA)	Creation of joint fund with 100 participating companies	

5.3.4	Establishing the National Council for Industry Development	Q4 2023	60,000	60,000	60,000	Kosovo Budget	MIET	National Council for Industry Development established	
	Overall budget for the Specific Objective V.3:		€0.06 mil.	€0.27 mil.	€0.31 mil.				
	<i>Of which capital:</i>		€0.00 mil.	€0.00 mil.	€0.00 mil.				
	<i>Of which current:</i>		€0.06 mil.	€0.27 mil.	€0.31 mil.				

	Total budget for the Action Plan:		€ 20.20 mil.	€29.45 mil.	€19.47 mil.				
	<i>Of which capital:</i>		€4,96 mil.	€7.00 mil.	€7.00 mil.				
	<i>Of which current:</i>		€15.34 mil.	€22.45 mil.	€12.47 mil.				